Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung
benefit trust or private foundation)

Inte			e Service	The organization may hav	re to use a copy of this	return to satisfy	y state reporting r	equiremen	ts	insp	ection
Ā	For the	20	03 calendar year,	or tax year beginning	· · · · · · · · · · · · · · · · · · ·	and en	ıding				
B	Check is applicat	f ble	Please use IRS	of organization				D En	nployer id	entification nu	mber
	Addr	ress ige	pnnt or Inst	itute for Legal	Reform				52-21	09035	
	Nam Chan Initia retur	ige I	type See Numb	er and street (or P O box if mail is in H Street NW		ddress)	Room/s		lephone r	number 163–559	
Ē	Final		Instruc-	r town, state or country, and ZIP + 4	4	•	L	_	counting meth		X Accrual
	Ame	ndec		ington, DC 2006					Other (specify)		_
	Appl pend	icati ing	on • Section 50	1(c)(3) organizations and 4947(a)	(1) nonexempt charita	bie trusts	H and I are not	applicab		-	nizations.
				h a completed Schedule A (Form 9	990 or 990-EZ).		H(a) Is this a gr	oup return	for affiliat	es?	Yes 🗶 N
_				alReformNow.com			H(b) If "Yes," ent	er numbe			
_	_			te) ► X 501(c) (6) ◀ (inse		:	H(c) Are all affili (If "No." atta		ied? N	I/A'	Yes 🖳 No
				rganization's gross receipts are nor	·		H(d) is this a se	parate retu		an or-	
	-			eturn with the IRS, but if the organiz		-	ganization			ruling? '	Yes X No
_	in the r	maii	i, it snould file a ret	urn without financial data. Some st	ates require a complet	e return.	I Group Exer	_			
	C		ainte Add lance Ch	Oh Oh and 10h to line 10	2011	6501.			•	ion is not requ	ired to attach
_				8b, 9b, and 10b to line 12 ► penses, and Changes in			Sch. B (For	111 990, 98	10-EZ, UI S	190-77)	
	art I					ruiiu Dala	iices		TT		
	1		Direct public suppo	s, grants, and similar amounts recei	ivea	1a	3811	6501			
			Indirect public sup	• •		1b	3011	0301	'		
			Government contri	•		10			┥		
				, ,	3116501. non		_	١	10	381	16501.
	2		•	evenue including government fees a					2		
	3		Membership dues	• •		,			3		
	4		•	and temporary cash investments					4		
	5		-	rest from securities			•	•	5		
	6	a	Gross rents			6a					
		b	Less rental expens	ses		6b					
		C	Net rental income	or (loss) (subtract line 6b from line	6a)				6c		
0	7		Other investment is	ncome (describe 🟲)	7		
Revenue	8	a	Gross amount from	n sales of assets other	(A) Securities		(B) Othe	r	_		
eve			than inventory			8a			_		
ш		b	Less cost or other	basis and sales expenses		8b			4 1		
		C	Gain or (loss) (atta	ch schedule)		8c			_		
				combine line 8c, columns (A) and (8d		
	9			activities (attach schedule) If any			▶ □				
9			Gross revenue (no	· ————	of contribution	1 1	ſ				
			reported on line 1a			9a			-		
อ				ses other than fundraising expense:		9b			-		
2				s) from special events (subtract line	· · · · · · · · · · · · · · · · · · ·	المدا			9c		
<u>.</u>				entory, less returns and allowances		10a			-		
ב ב			Less cost of good			10b	10-1		ا ــــا		
				ss) from sales of inventory (attach s	scriedule) (subtract line	100 from line	10a)		10c		
) 1	11 12		•	m Part VII, line 103)					11 12	381	16501.
2	13			<u>d lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 1</u> (from line 44, column (B))	iuc, and iii)	RECE	EIVED	+	13		10301.
و ج و ج	14			general (from line 44, column (C))	ļ.,	11606		ٔ اُد	14		
Expenses	15		-	line 44, column (D))					15		
يار چې×	16		• •	tes (attach schedule)	012	NO∀ 2	0 2006	6	16		
	17		-	dd lines 16 and 44, column (A))	ţ - ;			ξį	17	284	47805.
_	18			for the year (subtract line 17 from I	ne 12)	OGDE		Ť	18		68696.
*	19		•	balances at beginning of year (from	T		=+4, ++		19		37672.
Net	20			et assets or fund balances (attach e					20		0.
	21		~	balances at end of year (combine li		•			21	1320	06368.

Form 990 (2003)

P	Statement of All or Functional Expenses and (janiza 1) oro	itions must complete column	in (A) Columns (B), (C), a	nd (D) are required for section ble trusts but optional for oth	on 501(c)(3) Page 2
_	Do not include amounts reported on line	1, 0.9	(A) Total	(B) Program	(C) Management	(D) Fundraising
22	6b, 8b, 9b, 10b, or 16 of Part I. Grants and allocations (attach schedule)	┼┈	1.7.0.2.	services	and general	(-)
22	cash \$ noncash \$	22				
23		_	- -		1	
24	Benefits paid to or for members (attach schedule)	24				
25	Compensation of officers, directors, etc.	25	346215.			
26	Other salaries and wages	26	1095959.			
27	Pension plan contributions	27	25.00.00			
28	Other employee benefits	28	358280.			
29	Payroll taxes	29				
30	Professional fundraising fees	30	15829.			
31	Accounting fees	31	5417934.		 	
32 33	Legal fees Supplies	33	26889.			
34	Telephone	34	62096.			
35	Postage and shipping	35	23602.		-	
36	Occupancy	36				
37	Equipment rental and maintenance	37	5984.			
38	Printing and publications	38	75544.			
39	Travel	39	225308.			
40	Conferences, conventions, and meetings	40	26733.		 	
41	Interest	41				
42	Depreciation, depletion, etc (attach schedule)	42				
	Other expenses not covered above (itemize)	43a				
a		43a 43b				
c		43c		-		
d		43d				
9		43e	20767432.			
44	Total functional expenses (add lines 22 through 43) Organizations completing columns (B)-(D), carry these totals to lines 13-15	44	28447805.			
	it Costs. Check 🕨 🔙 if you are following SOP 9				_	
	any joint costs from a combined educational campa					
	es," enter (i) the aggregate amount of these joint co					
	the amount allocated to Management and general \$ art III Statement of Program Servi	00 /		(iv) the amount allocated	to Fundraising \$	•
	at is the organization's primary exempt purpose?		Accomplishments			
	lucate public on reform		American le	gal system		Program Service
Allo	rganizations must describe their exempt purpose achievemen	ts in a	clear and concise manner State	the number of clients served,		Expenses (Required for 501(c)(3) and
	evernents that are not measurable. (Section 501(c)(3) and (4) o ations to others)	ganiza	itions and 4947(a)(1) nonexempt	charitable trusts must also enti	er the amount of grants and	(4) orgs, and 4947(a)(1) trusts, but optional for others)
а	Sponsors conferences ar	ıd	engages in a	ctivities to	o advance	
	the education of the pu				o reform	
	of the American Legal a	nd	Judicial sy	stem		
	····			Grants and allocations \$)	
b						
				0		
_				Grants and allocations \$		
C						
			(Grants and allocations \$	1	
d						
				Grants and allocations \$)	
<u>e</u>	Other program services (attach schedule)			Grants and allocations \$)	
<u>f</u>	Total of Program Service Expenses (should equal	line 4	4, column (B), Program ser	vices)	<u> </u>	P 455 (655)
12-1	7-03			2		Form 990 (2003)

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74

1340658

3537672

3537672

4878330

		e required, attached schedules and amount d be for end-of-year amounts only.	s within the de	escription column	(A) Beginning of year		(B) End of year
- 1	15	Cash - non-interest-bearing				45	
'	16	Savings and temporary cash investments		· · - -		46	
	17 a	Accounts receivable	47a				
	b	Less allowance for doubtful accounts	47b			47c	
	18 a	Pledges receivable	48a	13421368.			
	b	Less allowance for doubtful accounts	48b	215000.	4878330.	48c	13206368.
4	19	Grants receivable .				49	
(50	Receivables from officers, directors, trustees,					
		and key employees				50	·· <u></u>
!	51 a	Other notes and loans receivable	51a				
	b	Less allowance for doubtful accounts	51b			51c	
	52	Inventories for sale or use				52	
	53	Prepaid expenses and deferred charges				53	
	54	Investments - securities	>	Cost FMV		54	
	55 a	Investments - land, buildings, and					
		equipment. basis	55a				
	b	Less accumulated depreciation	. 55b			55c	
(56	Investments - other .				56	
5	57 a	Land, buildings, and equipment basis	57a				
	b	Less accumulated depreciation	57b			57c	
:	58	Other assets (describe				58	
	59	Total assets (add lines 45 through 58) (must equ	ual line 74)		4878330.	59	13206368.
T	30	Accounts payable and accrued expenses			1340658.	60	
- 0	31	Grants payable		. [61	
1	52	Deferred revenue				62	
1	3	Loans from officers, directors, trustees, and key	employees	[63	
10	54 a	Tax-exempt bond liabilities	-			64a	
1	h	Mortgages and other notes payable				64b	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments

and complete lines

X and complete lines 67 through

Net Assets or Fund Balances

65

67

68

70

71

72

73

Total liabilities (add lines 60 through 65)

Organizations that do not follow SFAS 117, check here

Capital stock, trust principal, or current funds

Paid-in or capital surplus, or land, building, and equipment fund

column (A) must equal line 19; column (B) must equal line 21)

Retained earnings, endowment, accumulated income, or other funds

Total liabilities and net assets / fund balances (add lines 66 and 73)

Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72;

Organizations that follow SFAS 117, check here

Other liabilities (describe

69 and lines 73 and 74.

Temporarily restricted

Permanently restricted

Unrestricted

70 through 74

0.

8838368.

4368000.

13206368.

-		for Legal R				52-2		
Pe	Reconciliation of Revenue Financial Statements with F	per Audited Revenue per	Part IV-B	Recond	iliation of Exp al Statements	enses with E	per A	udited ses per
	Return			Return				
а	Total revenue, gains, and other support per audited financial statements	37737000.		enses and lo nancial state		▶a	. 3	0328000.
b	Amounts included on line a but not on line 12, Form 990		b Amounts line 17, F (1) Donated	orm 990	line a but not on			
(1)	Net unrealized gains			of facilities	\$			
	on investments \$		(2) Prior yea	•	ts			
(2)	Donated services and use of facilities \$		reported Form 990	on line 20,	•			
(3)	Recoveries of prior		(3) Losses re		•			
(-,	year grants \$		line 20, F	•	\$			
	Other (specify)		(4) Other (sp					
<u>s</u>	tmt 2 s -379501.	270501	Stmt 3		\$ 18801			1000105
	Add amounts on lines (1) through (4) . b	-379501. 38116501.	1	unts on lines nus line b	(1) through (4)		1	1880195. 8447805.
d	Amounts included on line 12, Form	30110301.		· · · -	line 17, Form		-	0447003.
-	990 but not on line a:		990 but n	ot on line a				
(1)	Investment expenses not included on		(1) Investme	•				
	line 6b, Form 990 \$		line 6b, F		s			
(2)	Other (specify)		(2) Other (sp	ecify).				
_	s				\$			•
_	Add amounts on lines (1) and (2)	0.			(1) and (2)	▶ ₫	 	0.
e	Total revenue per line 12, Form 990 (line c plus line d)	38116501.	e Total exp	· ·	e 17, Form 990	▶ e	2	8447805.
Pa	rt V List of Officers, Directors, Tru					sated)		
	(A) Name and address		(B) Title and ave	oted to	(C) Compensation (If not paid, enter	(D) Contrib employee plans & d	utions to benefit eferred	(E) Expense account and
Li	sa Rickard		position Presider		-0)	compen	sation	other allowances
	15 H St NW							
	shington, DC 20062-2000		40		346215.	131	140.	0.
	dy Richmond		Secretar	ТУ				
	15 H St NW shington, DC 20062-2000		1		0.		0.	0.
	m Donohue		CEO		•			
	15 H St NW							
	shington, DC 20062-2000		1	. .	0.		0.	0.
	an Harrell 15 H St NW		Treasure	er				
	shington, DC 20062-2000		1		0.		0.	0.
	ephen Bokat		Assistan	t Sec				<u>.</u>
	15 H St NW				_			
	shington, DC 20062-2000		1		0.		0.	<u> </u>
<u>se</u>	e Attached List of Uncom	pensated						
					0.		0.	0.
Во	ard Members							
					_			_
					0.		0.	0.
				.				
	Did now office disease to the state of			400 000 :	··			
	Did any officer, director, trustee, or key employee recen organizations, of which more than \$10,000 was provide					and all rela	.ted	
	31 12-17-03	ou by the located grigarited	11 100, at	Jon Joneau	<u> </u>			Form 990 (2003)

	990 (2003) Institute for Legal Reform 52-2109			Page 5
	† VI Other Information		Yes	
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76_		<u>X</u>
77	Were any changes made in the organizing or governing documents but not reported to the IRS?	77		Х
	If "Yes," attach a conformed copy of the changes			v
78 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? If "Yes," has it filed a tax return on Form 990-T for this year? N/A	78a 78b		<u>X</u>
		79		Х
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	/3		
80 a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership,			
00 0	governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	х	
b	If "Yes," enter the name of the organization See Statement 4			
-	and check whether it is exempt or nonexempt.			
81 a	Enter direct or indirect political expenditures. See line 81 instructions 81a 4519836			
b	Did the organization file Form 1120-POL for this year?	81b		X
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than			
	fair rental value?	82a		<u> </u>
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an			
	expense in Part II (See instructions in Part III)			
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X	
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	X	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not		J.	
	tax deductible?	84b	Х	
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a 85b		X
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax	000		
	owed for the prior year			
c	Dues, assessments, and similar amounts from members 85c 38116501			
ď	Section 162(e) lobbying and political expenditures 85d 18015287			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	→		
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f -27904	- ∤		
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? N/A	85g		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues			
	allocable to nondeductible lobbying and political expenditures for the following tax year? N/A	85h		
86	501(c)(7) organizations. Enter a Initiation fees and capital contributions included on line 12 86a N/A			
b	Gross receipts, included on line 12, for public use of club facilities 86b N/A			
87	501(c)(12) organizations. Enter a Gross income from members or shareholders 87a N/A			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)			
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership,			
	or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3?			.,
	If "Yes," complete Part IX	88		<u>X</u>
89 a	501(c)(3) organizations. Enter Amount of tax imposed on the organization during the year under section 4911 ► N/A section 4912 ► N/A section 4955 ► N/A			
D	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year?			
	If "Yes," attach a statement explaining each transaction N/A	89b		
c	Enter. Amount of tax imposed on the organization managers or disqualified persons during the year under	เลยม		
·	sections 4912, 4955, and 4958		N/A	
d	Enter Amount of tax on line 89c, above, reimbursed by the organization		N/A	
90 a	List the states with which a copy of this return is filed District of Columbia			
b	Number of employees employed in the pay period that includes March 12, 2003			0
91	The books are in care of ► Stan Harrel1 Telephone no ► 202-46	3-5	59 0	
	Located at ► 1615 H St NW, Washington, DC ZIP+4 ► 2	2006	2-2	000
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here		▶□	
	and enter the amount of tax-exempt interest received or accrued during the tax year	N/		
32304 12-17-		Forn	n 990 (2003)
	5			_
111	107 351881 ILR 2003.04000 Institute for Legal Reform	ILR		_3

Form 990		itute for				52·	-2109035	Page 6
Part V	Analysis of Income	-Producing A						
indicated	nter gross amounts unless other d. ram service revenue	rwise	(A) Business code	ted business income (B) Amount	(C) Exclusion code	(D) Amount	(E) Related or exc function inco	•
b								
d e	icare/Medicaid payments							
g Fees 94 Mem	and contracts from government ag abership dues and assessments	gencies						
96 Divid 97 Net r	est on savings and temporary cash lends and interest from securities rental income or (loss) from real es							
b not d	-financed property lebt-financed property ental income or (loss) from person	al property						
100 Gain	r investment income or (loss) from sales of assets r than inventory							
102 Gros	ncome or (loss) from special event s profit or (loss) from sales of inve r revenue							
d e 104 Subt	otal (add columns (B), (D), and (E)			0	•	0		0.
Note: Line	I (add line 104, columns (B), (D), a e 105 plus line 1d, Part I, shoul Relationship of Act	d equal the amou				DOSES (See page 34 of th		0.
Line No.	Explain how each activity for whexempt purposes (other than by	ich income is repoi	rted in colum	n (E) of Part VII contribute				\$
Part IX	(Information Regard (A) address, and EIN of corporation, nership, or disregarded entity	ing Taxable (B) Percentage of ownership interes		ies and Disregard (C) Nature of activities	ded En	tities (See page 34 of the (D) Total income	e instructions) (E) End-of-yea assets	or
	N/A	9	% %				ussets	
Part X	Information Regard	9	% % S Associa	ited with Persona	I Bene	fit Contracts (See pa	ge 34 of the instructi	ons)
(b) Did	the organization, during the year, r the organization, during the year, p "Yes" to (b), file Form 8870 an	ay premiums, direc	tly or indirec	tly, on a personal benefit o	-	nal benefit contract?	Yes Yes	X No X No
Please Sign Here	Under penalties of perjury, I declare the correct, and complete. Declaration of p			ig accompanying schedules an all information of which prepar	Stan	is, and to the best of my knowle knowledge M Harrell, Sont name and title		
Paid Preparer's Use Only	yours if	and Young	-	^	ate 1-8-6		Preparer's SSN or PTI	
323161 12-17-03	addmag and	akeview lapolis,	Pkwy IN 462	68	 -	Phone no	317-280-34	172

Form 990	Othe	er Expenses		Stat	ement	1
Description	(A) Total	(B) Program Services	(C) Management and Genera	l Fur	(D) ndraisi	.ng
Advertising	2359621.					
Consulting Professional Dues and Subscriptions	9244878. 73504.					
Administrative Support Services	1169686.					
Contributions	7645158.					
Bad Debt Expense	274585.					
Total to Fm 990, ln 43	20767432.					
Form 990 Othe	r Revenue Not	Included on E	000	Chat		2
	Revenue Not	Included on F	OIM 990	Stat	ement	
Description				F	Mount	
Revenues from Affiliate	s				-3795	01.
Total to Form 990, Part	IV-A				-3795	01.
Form 990 Othe	r Expenses Not	: Included on	Form 990	Stat	ement	3
Description				P	umount	
Expenses from Affiliate	s				18801	95.
Total to Form 990, Part	IV-B				18801	95.
Form 990 Ide	ntification of Part V	Related Orga I, Line 80b	nizations	Stat	ement	4
		· - · · -				
Name of Organization			Exe	empt	NonExe	mpt
National Chamber Litigate National Asbestos Defensional Chamber Foundational Chamber Foundation of Commerce of Center for Workforce Proceedition for Reform US Chamber Foundation for Reform Coalitical Chamber Foundation for Reform Coality Chamber Foundation for Reform Chamber Foundation for Ref	se Resource Co tion the USA eparation			X X X X X X		

Center for Corporate Citizenship

X

STATEMENT 5					
Institute For Legal Reform	Form 990 Part V Item 75				
EIN: 52-2109035					
Name	Related Organization	Compensation	Contribution	to Plans	1
Thomas J Donohue	US Chamber of Commerce	1,639,540	18,335	*	
Stan M Harrell	US Chamber of Commerce	253,138	12,385		1
Judy Richmond	US Chamber of Commerce	114,585	6,727		†···
Stephan Bokat	US Chamber of Commerce	202,696	11,380		
·· <u>···</u>				~	
		1			+

^{*} The organization also provides to the employee certain supplemental retirement benefits that are not included in the reported amount. This benefit is computed on the employee's total compensation less the compensation up to the limit for tax-qualified retirement plans. These benefits provide retirement income for an accumulated nineteen year service period in accordance with the employee's employment contract. For the reported year, the organization incurred an obligation to provide at a future date total supplemental retirement benefits valued at \$7,390,184. It should be noted that the parties have agreed that no additional supplemental retirement benefits will be accrued during any future service the employee provides to the organization.

Institute For Legal Reform Statement 6 Form 990 Part VI Item 90b EIN: 52-2109035

Have consolidated payroll where all employees are employees of an affiliated organization, the Chamber of Commerce of the USA. The salaries expense is the portion chargeable to ILR

Institute For Legal Reform Statement 7 Form 990 Part VI Item 81b EIN: 52-2109035

ILR did not have to file an 1120 POL because ILR had no interest or investment income.

DIRECTORS OF THE U.S. CHAMBER INSTITUTE FOR LEGAL REFORM 2003

Chairman

Mr. Samuel K. Skinner Chairman, Retired 1615 H Street, NW Washington, DC 20062

Chief Executive Officer

Mr. Thomas J. Donohue President and Chief Executive Officer 1615 H Street, NW Washington, DC 20062

Chief Operating Officer

Mr. Stanton D. Anderson 1615 H Street, NW Washington, DC 20062

President

Ms. Lisa A. Rickard President 1615 H Street, NW Washington, DC 20062

Mr. William F. Aldinger 1615 H Street, NW Washington, DC 20062

Mr. Patrick S. Baird 1615 H Street, NW Washington, DC 20062

Mr. James E. Barrett 1615 H Street, NW Washington, DC 20062

Mr. Steve Bartlett 1615 H Street, NW Washington, DC 20062 Mr. John Castellani 1615 H Street, NW Washington, DC 20062

Mr. Brackett B. Denniston III 1615 H Street, NW Washington, DC 20062

Mr. Dwight Evans 1615 H Street, NW Washington, DC 20062

Dr. Thomas M. Gorrie 1615 H Street, NW Washington, DC 20062

Mr. Thomas A. Gottschalk 1615 H Street, NW Washington, DC 20062

Mr. Maurice R. Greenberg 1615 H Street, NW Washington, DC 20062

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